

Subject: C2 Seminar 2023 – General Information



**NATO
C2COE**

Command and Control
Centre of Excellence

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Please reply on:
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Date: 6 November 2023

Please quote date, our
reference and subject when
replying.

1. Introduction

This year's seminar, organised in cooperation with the Canadian Joint Warfare Centre, is titled "**Future of NATO Decision-Making**". An important but complex subject in a time where conditions change rapidly. This event will take place from the **21st to the 23rd of November 2023** at the Majoor Jan Linzel Complex (MJLC) – The Hague, The Netherlands.

The objectives of the seminar are to share current C2 knowledge, learn from operators, academics and industry, build the C2 network, explore C2 developments and gain insights with the attendees. Together with a range of experts we will investigate the current state of C2, take a closer look at the near future and explore the unknowns: 'what changes in decision-making might surprise us?'.

2. Target Audience

To have a fruitful meeting about NATO decision-making in the future we require a variety of viewpoints.

Therefore we would like to welcome:

- (Flag-) Officers that organise and execute C2;
- Staff and operators who deal day-to-day with C2 issues;
- Academics and faculty who study and share knowledge on C2;
- Industry specialists with their view on technology.

3. Schedule

Date	Time	Event	Location
21 NOV	14:00 - 17:00	Pre-seminar Programme (AI tutorial and Round Robin). Registration possible from 1300.	MJLC
21 NOV	19:00 - 21:00	Hosted Ice-breaker (Networking Event)	PKC
22 NOV	09:00 - 17:00	Day 1 Seminar. Registration possible from 08:15.	MJLC
22 NOV	18:30 - 22:30	Hosted Dinner (Drinks from 18:30, Dinner will be served at 19:30)	SDW
23 NOV	09:00 - 17:00	Day 2 Seminar. Registration possible from 08:30.	MJLC

During the Seminar hosted lunches (included in the conference fee) will be served at the restaurant of the MJLC. Small refreshments will be served during breaks.

An updated (content) agenda and speaker list is published and regularly updated on www.c2coe.org/seminar.



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4. Locations

- **MJLC** (Majoor Jan Linzel Complex)
The main facility of the seminar will be the Majoor Jan Linzel Complex. All events, except the one specifically mentioned, will be hosted on this military premise.

Brasserskade 227A, 2497 NX The Hague.
<https://maps.app.goo.gl/YakjNJoAsqgxSR2B6>



- **PKC** (Plein Kalvermarktcomplex)
The Icebreaker (21NOV) will take place at the Dutch Ministry Of Defence.

Plein-Kalvermarktcomplex Kalvermarkt 32, 2511 CB, The Hague.
<https://maps.app.goo.gl/rrwFeXD2oHSq3dki8>



- **SDW** (Sociëteit De Witte)
The hosted Dinner (Networking event) (22NOV) will take place at "Nieuwe of Littéraire Sociëteit De Witte"

Plein 24, 2511 CS, The Hague.
<https://maps.app.goo.gl/HzyNzuBrbub8quyX8>





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5. Travel Arrangements

Travel arrangements to and from The Hague and the booking of hotel accommodation are the individual responsibility of each participant.

Plane:

If traveling by plane, the recommended airports for arrival are:

- Rotterdam The Hague Airport: Airportplein 60, 3045 AP Rotterdam (NLD), www.rotterdamthehagueairport.nl
<https://goo.gl/maps/7z69vaiYhKrHcX1j8>
- Amsterdam Schiphol Airport: Evert van de Beekstraat 202, 1118 CP Schiphol (NLD), www.schiphol.nl
<https://goo.gl/maps/Ot9MWsY1AdasmesW6>

Bus transport:

On the 22nd and 23rd of November, morning bus transportation services will be provided from the city center of The Hague to the MJLC venue. The buses are scheduled to depart from **Hofweg 5-7** at 07:50, a location situated in close proximity to Hotel Novotel and other central hotels (approximately a 5-7 minute walk).

In the afternoon, these bus services will be made available for the return journey, transporting attendees from the MJLC venue to the city center of The Hague, which is also the location for the ice-breaker and networking event.

Public Transport:

Public transportation is a convenient option for reaching the MJLC from both Rotterdam-The Hague Airport and Schiphol. To access the MJLC, you can take a train to Delft train station. Subsequently, you can board EBS bus number 60 (destined for Nootdorp) and disembark at the Defensie bus stop. From there, it is a brief 4-minute walk to the seminar location.

For additional details, including timetables and the ability to book train tickets, please visit the following websites: www.ns.nl and/or 9292.nl.

Car:

Arriving by car Navigation address: Brasserskade 227a, 2497 NX, The Hague (GPS: 52.028118, 4.362068).
<https://maps.app.goo.gl/Av7CNH9vKW45zjQm8>

There is free parking (although limited) at the MJLC.



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6. Hotel accommodation

There is sufficient hotel accommodation, both near the MJLC and in the center of The Hague, dependent on individual preferences. Additionally, Dutch military participants have the option of lodging directly at the MJLC.

7. Seminar fee

The seminar-fee is set at € 225,= for participants delegated by publicly funded organisations: armed forces, universities, military academies and government organisations.

The fee for privately funded companies is € 950,= .

The fee covers the ice-breaker, lunch on both days and refreshments during the breaks. The seminar fee must be paid in advance.

8. Dress code

- Seminar: Military participants should adhere to the Service Dress code, while civilians are encouraged to smart casual.
- Icebreaker (Tuesday, 21st): A smart casual attire is suitable.
- Hosted Dinner/Networking Event (Wednesday, 22nd): The hosted dinner at "Societeit De Witte" requires attendees to observe either a service dress code or business attire (with tie).

9. Language

English will be the working language of the seminar. Translation services will not be provided.

10. Security

Please be aware that security measures during the seminar are as follows:

- Photography is not allowed on the military premises, please check with any of the POCs when there is a need to take a photo. Official photo's, including the group photo, will be published on <http://www.c2coe.org> afterwards.
- During the in-processing (registration) you will receive a seminar badge. The badge must be worn visible at all times during the seminar and the icebreaker. Besides that you have to carry a national ID card or passport at all times.
- No supporting materials (e.g. presentations, documents etc.) which you intend to use during the meeting should be over the level of 'NATO UNCLASSIFIED'. The discussions remain on the level of NATO UNCLASSIFIED.

11. Points of Contact

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