

# NATO C2COE SEMINAR 2023

## General Information

### 1. Introduction

This year's seminar, organised in cooperation with the Canadian Joint Warfare Centre, is titled "**Future of NATO Decision-making**". An important but complex subject in a time where conditions change rapidly. This event will take place from the **21<sup>st</sup> to the 23<sup>rd</sup> of November 2023** at the Majoor Jan Linzel Complex (MJLC) – The Hague, The Netherlands.

The objectives of the seminar are to share current C2 knowledge, learn from operators, academics and industry, build the C2 network, explore C2 developments and gain insights with the attendees. Together with a range of experts we will investigate the current state of C2, take a closer look at the near future and explore the unknowns: 'what changes in decision-making might surprise us?'

### 2. Target audience

To have a fruitful meeting about NATO decision-making in the future we require a variety of viewpoints.

Therefore we would like to welcome:

- (Flag-) Officers that organise and execute C2;
- Staff and operators who deal day-to-day with C2 issues;
- Academics and faculty who study and share knowledge on C2;
- Industry specialists with their view on technology.

### 3. Registration and contributions

We invite the C2 community to attend and contribute to the seminar, as an active attendee, or with content: a speech, presentation, or article relevant to the subject.

#### Registration

Registration is open from the 1<sup>st</sup> of August until the 30<sup>th</sup> of September via our website [www.c2coe.org/seminar](http://www.c2coe.org/seminar).

#### Deadline submission of content

For contributions in the form of a speech, presentation, or article the deadline of submission is the 31<sup>st</sup> of August 2023.



Command and Control  
Centre of Excellence

Kromhout Barracks  
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[www.c2coe.org](http://www.c2coe.org)



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Date: 28 July 2023

Please quote date, our  
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### Submission requirements

For those proposing to share content at the seminar, we request you to submit:

For a speech or presentation:

- A summary of the speech or presentation, with the story-line, main take-aways and conclusions;
- A biography of the speaker.

For an article:

- The written article;
- A biography of the writer.

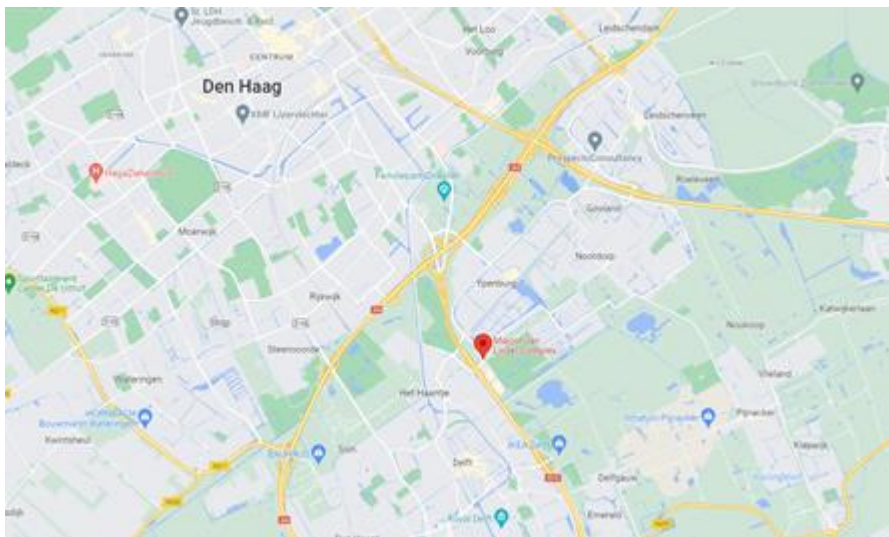
Please bear in mind the subject of the conference '*Future of NATO decision-making*' when proposing your content.

The proposals for content, speeches, articles or presentations will be evaluated by NATO C2COE Subject Matter Experts. At the latest 1<sup>st</sup> of October 2023, the people that have submitted a proposal will receive an answer whether the proposal can be incorporated.

#### 4. Seminar location

The seminar will be hosted from the 21<sup>st</sup> to the 23<sup>rd</sup> of November 2023 in The Hague, the Netherlands, at the Majoor Jan Linzel Complex (MLJC), Brasserskade 227A, 2497 NX The Hague.

<https://goo.gl/maps/rtLepQcEgJLNDFOz9>



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### 5. Schedule

- An updated agenda and speaker list will be published and regularly updated on [www.c2coe.org/seminar](http://www.c2coe.org/seminar).
- On Tuesday 21<sup>st</sup> of November 2023 attendees are welcome for registration in the afternoon, and an icebreaker (social event) in the evening. Details of the pre-seminar activities, venues and exact timing will be shared with the attendees.
- The seminar days are the 22<sup>nd</sup> and the 23<sup>rd</sup> of November 2023, with a daily program from 08:30 until 17:00 EST. Hosted lunches (included in the conference fee) will be served at the restaurant. Small refreshments will be served during breaks.

### 6. Travel Arrangements

Travel arrangements to and from The Hague and the booking of hotel accommodation are the individual responsibility of each participant. If traveling by plane, the recommended airports for arrival are:

Rotterdam The Hague Airport: Airportplein 60, 3045 AP Rotterdam (NLD),  
[www.rotterdamthehagueairport.nl](http://www.rotterdamthehagueairport.nl)  
<https://goo.gl/maps/7z69vaiYhKrHcX1j8>

Amsterdam Schiphol Airport: Evert van de Beekstraat 202, 1118 CP Schiphol (NLD),  
[www.schiphol.nl](http://www.schiphol.nl)  
<https://goo.gl/maps/Qt9MWsY1AdasmesW6>

#### Bus transport

There will be busses in the morning from the center of The Hague to the MJLC. In the afternoon these busses will be available to return people from the MJLC to the center of The Hague.

#### Public transport

The MJLC can be reached by public transport from both Rotterdam-The Hague Airport and Schiphol. Take the train to Delft train-station. From here you can take EBS bus nr 60 (Nootdorp) to bus-stop Defensie and walk (4 minutes) to the seminar location. For more information, timetable and booking a train ticket, visit: [www.ns.nl](http://www.ns.nl) and/or [9292.nl](http://9292.nl)

#### Arriving by car

Navigation address: Brasserskade 227a, 2497 NX Den Haag (GPS: 52.028118, 4.362068). There is free parking at the MJLC.

### 7. Hotel Accommodation

There is sufficient hotel accommodation, both near the MJLC and in the center of The Hague, dependent on individual preferences.

For Dutch military participants there is also accommodation at the MJLC.



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### 8. Seminar fee

The seminar-fee is set at € 225,= for participants delegated by publicly funded organisations: armed forces, universities, military academies and government organisations.

The fee for privately funded companies is € 950,= .

The fee covers the ice-breaker, lunch on both days and refreshments during the breaks. The seminar fee must be paid in advance.

### 9. Dress code

Dress code for the seminar is Service Dress (military) or business casual attire (civilian). For the icebreaker - smart casual is appropriate.

### 10. Language

English will be the working language of the seminar. Translation services will not be provided.

### 11. Security

Please be aware that security measures during the seminar are as follows:

- Photography is not allowed on the MJLC, please check with any of the POCs when there is a need to take a photo. Official photo's, including the group photo, will be published on <http://www.c2coe.org> afterwards.
- During the in-processing you will receive a seminar badge. The badge must be worn visible at all times during the seminar and the icebreaker. You have to carry a national ID card or passport.
- No supporting materials (e.g. presentations, documents etc.) which you intend to use during the meeting should be over the level of 'NATO UNCLASSIFIED'. The discussions remain on the level of NATO UNCLASSIFIED.

### 12. Points of Contact

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