



NATO C2COE ANNALS OF C2

CALL FOR PAPERS

The Command and Control Centre of Excellence (NATO C2COE) was established on the initiative of The Netherlands and a group of Sponsoring Nations to support the transformation activities of the Alliance. The NATO C2COE achieves this by cooperating with NATO, nations, and international institutions/organizations working in the area of C2.

The NATO C2COE publishes, in collaboration with the Canadian Joint Warfare Centre (CJWC), the Annals of C2 (open access). This is a peer-reviewed military journal designed for the publication of papers in the field of C2 in military operations and C2 related (civilian) disciplines.

The Annals of C2 seeks high-impact contributions to enhance understanding, clarify research, and share case studies which may contribute to a deeper understanding and better application of C2. This includes the role of multi-domain operations (MDO) and Artificial Intelligence (AI).

The NATO C2COE Annals of C2 aims to address three main areas:

1. Processes and structures, focusing on the effectiveness and efficiency of the operational level headquarters.
2. Information and knowledge management, focusing on how individuals, teams and entire organizations create, share and apply knowledge in order to better achieve their objectives.
3. Humans factors, focusing on understanding how people perform under different circumstances; that is, on the interrelationship among humans, between humans and their supporting tools, and between humans and their professional environment (including insights of anatomy, physiology, physics, biomechanics, psychology and sociology).

The NATO Command and Control Centre of Excellence, in collaboration with the Canadian Joint Warfare Centre, is pleased to announce the forthcoming publication of the third edition of the Annals of C2.

The submission deadline for this edition is 31 October 2025. For submission guidelines, templates, and further details, please visit c2coe.org/annals or contact HB.t.Hoeve@mindef.nl.

We invite military professionals, academics, and subject-matter experts in C2 to submit research papers, case studies, and articles. This publication offers a valuable opportunity to contribute to the advancement of knowledge and best practices in decision-making processes and operational command structures.

Project Team

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Instructions for Authors

- Submission deadline: 31 October, 2025
- First notification: 8 November, 2025
- Notification review: 22 December, 2025
- Revisions due: 22 January, 2026
- Final Notification: 22 February, 2026
- Publication: March 2026

Submission guideline

Your paper should be compiled in the following order:

- Page 1: Title page, including Title, Authors' names, and Author's affiliations.
- Page 2: Author's note (including declaration of interest statement and funding details), and Acknowledgments.
- Page 3: Short author's biography (maximum of 150 words per author).
- Page 4: Abstract (maximum of 300 words), including 4 keywords.
- Page 5 and following: Main text
- References.
- Appendices (as appropriate).

Submission guideline

The only strict requirements are:

- Papers must be supplied as a single Word file (.doc / .docx).
- Spelling can be US or UK English as long as usage is consistent.
- References must be in accordance with APA 7.

MISSION
We support NATO transformation, nations and international institutions/ organizations with subject matter expertise on Command and Control. C2 at the operational level is our primary interest, with a focus on C2 processes and structures (including connectivity), Information and Knowledge Management and Human Factors (including leadership).

