



## SFA AND FFAO



**NATO**  
**C2COE**

### Strategic Foresight Analysis (SFA) and Framework for Future Alliance Operations (FFAO)

The NATO C2COE has for several years been actively involved in the efforts of Allied Command Transformation (ACT) to predict the future and envision the capability needs required in future NATO operations. This process has been divided into two closely related, but separately handled, work packages.

The first work package, the Strategic Foresight Analysis, is an iterative process which is updated regularly. It identifies future themes, trends and security implications for the Alliance. The SFA 2013 report was released as the first result of this process, and the SFA 2017 report was published at the end of 2017. A new revision cycle was launched in 2018. This cycle will continue in 2020 with the support of NATO subject matter experts.



The second work package, the Framework for Future Alliance Operations, is also an iterative process which is updated regularly. It builds on the SFA report, providing long-term input to the NATO Defence Planning Process and is aimed at anticipating what new capabilities, concepts, training and doctrine the Alliance may need in the future.

The NATO C2COE will continue to support ACT with two staff officers in the important process of creating and updating the SFA and FFAO reports.

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For more information on the NATO C2COE activities related to the SFA and FFAO project, please contact our project officer:

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