



MAPPING OF C2



NATO
C2COE

The only commonly agreed upon NATO definition on **Command and Control** is currently as follows:

Command and Control: the authority, responsibilities and activities of military commanders in the direction and co-ordination of military forces and in the implementation of orders related to the execution of operations.

This definition, which dates from 30 June 2017 and can be found in the NATO CIS Glossary AAP-31(A), is not disseminated in doctrine. As doctrine functions as a tool to standardize different aspects, including terminology, and enhances interoperability and mutual understanding through the creation of a common language, this missing definition is remarkable. Some authors have also found that the official explanations of the separate terms Command and Control are circular and redundant, as may become clear from the following example:



Command

- The **authority vested in an individual of the armed forces for the direction, coordination, and control of military forces.** 29 May 2002 (AAP-06 2013: 2-C-8)

Control

- The **authority exercised by a commander over part of the activities of subordinate organizations, or other organizations not normally under his command, that encompasses the responsibility for implementing orders or directives.** 30 Jan 2012 (AAP-06 2013: 2-C-13)

“The terms command and control are closely related and regularly used together; however, they are not synonymous” AJP-01(D) superseded by AJP-01(E)

The goal of the “Mapping of C2” project is to identify and analyze the use of these and other “C2”- related terms in NATO publications in order to contribute as a SME to the review or rewrite process of these publications, thus fulfilling our obligation as a COE to be active in the “Doctrine and Policies” pillar. The scope of this project includes the promulgated NATO level 1 publications and ATP-3.2.2 (a specific C2-related level 2 publication).

After this “where”, the project will then examine “how” these existing NATO documents define and describe Command, Control and their combined use as C2. It will compare and discuss whether all C2 components as defined in our own draft “NATO C2COE C2 Conceptual Framework” are adequately and clearly covered.

The deliverable is a complete digital (Excel) list of C2 references per publication (including analysis and recommendations for their use) on Sharepoint, based on the Request For Feedback questionnaire. These recommendations will be forwarded once Request For Feedback questionnaires are received regarding a rewrite/revision of a specific doctrine related to the Allied Joint Doctrine Campaign Plan. The aim is to propose a common C2-language for consistent application in NATO doctrines, which will support NATO interoperability.

For more information on the NATO C2COE activities related to this project, please contact our project officers:

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